ALASKA OCCUPATIONAL SAFETY AND HEALTH

FFY 2024 ANNUAL 23 (g) PERFORMANCE PLAN

I. PROGRAM INFORMATION

General Program Overview

Purpose

This Annual Performance Plan between the Occupational Safety and Health Administration (OSHA) and Alaska Occupational Safety and Health (AKOSH) covering the period October 1, 2023, to September 30, 2024, has been developed to establish mutually agreed upon goals, and a system for evaluating the way the State manages its State Plan under the 23(g) grant. OSHA and AKOSH will conduct program audits to address each activity in the plan. A statistical analysis of the identified specific performance measures will also be used to determine if the activity included in this plan had a positive impact on the program goal of reducing the combined number of injuries, illnesses, and fatalities in the workplace.

Mission Statement

AKOSH's mission is to work in partnership with Alaskan employers and workers toward eliminating workplace injuries, illnesses, and deaths and to assist employers in complying with state and federal regulations relating to occupational safety and health."

AKOSH achieves its mission through various means, including workplace enforcement of applicable laws and regulations, inspections, consultation services, promotion, education, partnerships, and cooperative programs. By accomplishing these tasks, AKOSH helps save lives, improves the quality of life for Alaska's workers and women, and contributes to the economic vitality of the State of Alaska.

AKOSH plays a critical role in achieving the overall mission for the Alaska Department of Labor and Workforce Development, which is to provide safe and legal working conditions and to advance opportunities for employment.

Vision: Reduce occupational injuries, illnesses and fatalities through improved awareness and enforcement of occupational safety and health standards.

- ♦ Achieve or exceed strategic occupational safety and health goals to reduce workplace illnesses, injuries, and fatalities.
- ♦ Improve awareness and utilization of the services provided by AKOSH among employers and employees in Alaska.
- ♦ Improve attitudes toward voluntary compliance with safety and health standards through training, consultation, and measured enforcement.

Program Goal

The primary goal of the AKOSH program is to ensure that the wage earner is protected from industrial accident or illness. Due to Alaska's location, climate, and geography, AKOSH programs must be tailored to work sites and practices unique to Alaska. The State of Alaska administers the occupational safety and health program to provide quick responses modified to the specific needs of the state's workers and employers.

AKOSH Strategic Goals

To achieve its vision, AKOSH has established three strategic goals to guide the development of programs and activities for the agency. The successful accomplishment of any one of the strategic goals will not be possible without parallel successes in the other goals. For example, a focus on reducing hazard exposures, injuries, illnesses, and deaths in the workplace will be difficult to achieve without realizing the goal to engage workers and employees in this effort.

AKOSH's success in meeting goals and objectives outlined in the strategic plan will be measured through results, which depend on a concerted effort from each of the agency's programs. For example, when a particular issue is being emphasized as an objective, it is expected that inspections will be targeted to ensure compliance, training workshops will be offered to build necessary knowledge and skills, outreach material will be distributed, and consultation visits will be offered.

AKOSH is committed to three strategic goals for the five-year period of October 1, 2023, through September 30, 2028.

- ♦ Improve workplace safety and health in both the public and private sectors, as evidenced by a reduction in the rate of injuries, illness, and fatalities through AKOSH activities.
- ♦ Promote a safety and health culture in the Alaskan workplace through compliance assistance, cooperative programs, and consultation assistance.
- ♦ Secure public confidence through excellence in the development and delivery of AKOSH enforcement and consultation and training programs and services.

Overview of the AKOSH Program

The Alaska Occupational Safety and Health Program is located in the Alaska Department of Labor and Workforce Development (DOLWD), Division of Labor Standards and Safety. A Commissioner, who is appointed by the Governor, heads the Department. A Director, who is appointed by the Commissioner, heads the Division of Labor Standards and Safety, and has the authority to perform those duties delegated by the Commissioner and charged by statute (Alaska Statute 18.60.010 - 18.60.105), which include the following elements:

- Performing unannounced safety and health compliance inspections of targeted workplaces, which can result
 in citation of employers for violations of standards, and assessment of monetary penalties;
- Investigating employee complaints, work-related fatalities, and catastrophes;
- Notifying employers and employees when an alleged violation has occurred, including the proposed

abatement requirements and correction schedule, and the appeals process;

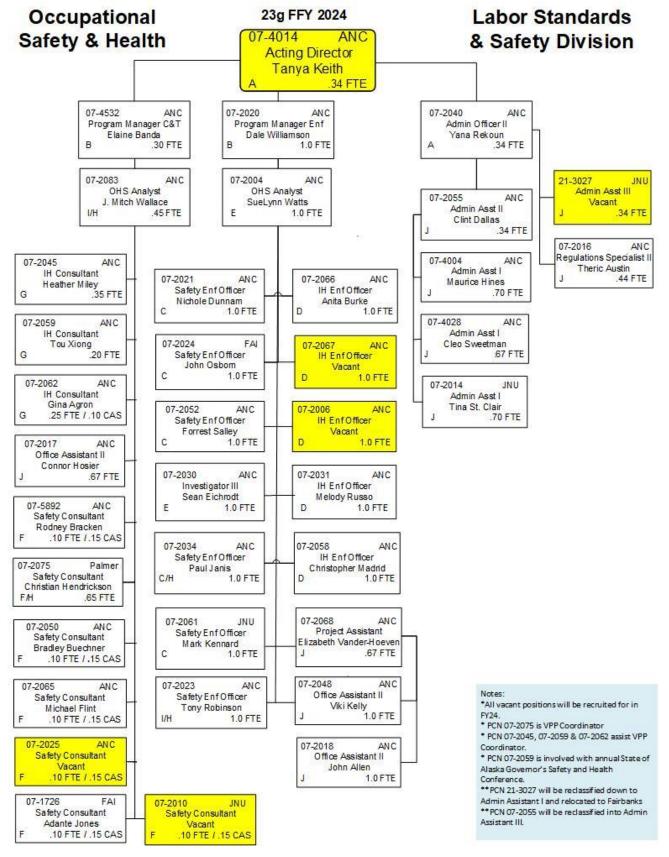
- Requiring prompt elimination or abatement of imminent danger situations;
- Requiring proof of hazard abatement as a tool to ensure an effective safety and health program;
- Preparing, adopting, amending, or repealing of general and specific safety and health standards governing the conditions of employment in all workplaces, to maintain standards, which are at least as effective as those adopted or recognized by the United States Secretary of Labor under the authority of the Occupational Safety and Health Act of 1970;
- Disseminating regulations of safety and health standards;
- Protecting employees against discharge or discrimination for exercising the rights afforded by AKOSH standards;
- Notifying employees of their rights and obligations under AKOSH standards, including a means for bringing possible violations to the attention of enforcement officers; notification of the results of complaintrelated investigations and related appeal rights; and access to information and notification regarding exposure to toxic materials or harmful physical agents;
- Encouraging voluntary compliance by employers and employees in reducing the number of safety and health hazards at their workplaces with advice and consultative recommendations of methods to abate violations using all applicable safety and health standards;
- Providing off-site consultation services and public employer on-site consultation services supported under the 23(g) grant through the Consultation & Training program;
- Providing for unbiased review of contested violations, penalties, or abatement dates by an independent board with members appointed by the Governor;
- Processing employer requests for variances from AKOSH standards; and
- Compiling and disseminating statistical information on program activity for state administrators and federal OSHA.

AKOSH Profile

The Alaska Occupational Safety and Health Program is located in the Alaska Department of Labor and Workforce Development, Division of Labor Standards and Safety. Acting Commissioner Cathy Muñoz heads the Department. Acting Director, Tanya Keith, heads the Labor Standards and Safety Division. Occupational Safety and Health is divided into two sections: Enforcement and Consultation and Training.

The Enforcement section has one Chief of Enforcement who supervises one OHS Analyst, one Project Assistant, five Industrial Hygienists (IH), six safety compliance officers, and one officer detailed for retaliation investigations.

The Consultation and Training section has one Chief of Consultation and Training who supervises one OHS Analyst, three Industrial Hygienists (IH), and seven safety compliance consultants. Because this grant covers public sector consultants only and consultants who allocate their time to VPP activities, total FTE in AKOSH Consultation and Training for FY 2024 will be 1.25, including 1.05 FTE on board.



Appendix E

23(g) Personnel Funding Breakout Chart

23(g) Grant Positions	Allocated FTE Funded 50/50	Allocated FTE 100% State Funded	Total	50/50 Funded FTE On Board as of 7/1/23	100% State Funded FTE On Board as of 7/1/23
Managers/Supervisors (Admin)	1.98		1.98	1.98	
First Line Supervisors	2.46		2.46	2.46	
Safety Compliance Officers	6.00		6.00	6.00	
Health Compliance Officers	5.00		5.00	3.00	
Whistleblower Investigator	1.00		1.00	1.00	
Private Sector Safety Consultants (KY, WA)			0.00	0.00	
Private Sector Health Consultants (KY, WA)			0.00	0.00	
State/Local Gov. Safety Consultants	1.25		1.25	1.05	
State/Local Gov. Health Consultants	0.80		0.80	0.80	
Compliance Assistance Specialist	1.00		1.00	0.70	
Trainers	0.00		0.00	0.00	
Clerical/Admin/Data System	5.52		5.52	5.18	
Other (all positions not elsewhere counted)			0.00		
Total 23(g) FTE	25.01	0.00	25.01	22.17	0.00

Notes:

- FTEs are expressed in percentage of time allocated to 23(g) grant/agreement.
- Managers/Supervisors are now separated from First Line Supervisors. Managers/Supervisors are Administration, where First Line Supervisors are Program on the Cost Breakout Chart.

State Demographic Profile

2022 Average Annual Employment

Industry NAICS	Approximate # of	Approximate # of
Code	Businesses	Employees
11	304	1,636
21	259	10,630
22	103	2,476
23	2,560	16,132
31 – 33	638	11,962
42	700	6,208
44 - 45	2,345	34,854
48 - 49	1,201	19,884
51	473	4,753
52	868	6,306
53	748	5,566
54	2,603	12,963
55	176	2,877
56	1,475	11,215
61	394	2,571
62	2,365	46,837
71	642	4,599
72	2,103	29,024
81	1,807	11,886
92 (state)	1,068	22,513
92 (local)	664	38,339
99 (Unclassified)	648	491
Total	24,144	303,722

Note: The chart data was extracted in the month of June 2023, based on *Revised Annual Employment and Wages* (QCEW) maintained by the Department of Labor and Workforce Development Research and Analysis section. Self-employed individuals, federal employees, fishers, unpaid family help, domestics and most individuals engaged in agriculture are excluded from these data.

Covered Industries

AKOSH does not have enforcement jurisdiction over the mining industry, maritime and aviation industries (except for ground facilities at airports): the Metlakatla Indian Community (Annette Island); Denali National Park (Mt. McKinley), artificial (man-made) islands, health care facilities operated by tribal organizations under the Indian Health Care Improvement Act, or federal government agencies. Offshore oil drilling platforms and floating fish processors that are within state territorial waters are not covered by AKOSH jurisdiction. These jurisdictions remain a federal enforcement responsibility. However, AKOSH enforcement has jurisdiction over private sector employers working on military installations with the following exceptions: Cape Lisburne Long Range Missile Base, Point Lay Short Range Missile Base, Erickson Air Station at Shemya Fort Greeley Missile Defense, U.S. Coast Guard Integrated Support Commands at Kodiak and Ketchikan, U.S. Coast Guard Air Station at Sitka, and U.S. Coast Guard 17th District Command at Juneau. Jurisdiction over private contractors at these sites was moved

to federal jurisdiction by Federal Register Notice entitled "Alaska State Plan; Approval of Plan Supplement; Level of Federal Enforcement" dated April 19, 2004, and formalized by Alaska Program Directive 04-06 dated April 19, 2004. AKOSH Consultation and Training aids private sector employers in federal jurisdiction.

Compliance with Appropriation Riders

AKOSH will comply with the current congressional appropriation riders except where they conflict with state statutes. These areas are explained in State Program Directive 98-11. In those rare instances where the state may not be able to comply with the appropriation riders, activity will be charged to a special unfunded "state only" code, and 100% state funds authorization will be transferred to cover the expenditure. If this happens, the corresponding federal authorization will be restricted.

Mandated Activities

Activities mandated under the OSH Act are considered core elements of an effective occupational safety and health program. AKOSH's program includes the following assurances:

- Prohibition against advance notice;
- Employee access to hazard and exposure information;
- Safeguards to protect an employer's trade secrets;
- Employer record keeping;
- Legal procedures for compulsory process and right of entry;
- Posting of employee protections and rights;
- Right of an employee representative to participate in walk-around;
- Right of an employee to review a decision not to inspect (following a complaint);
- Voluntary compliance programs, when relevant to 23(g) private sector consultation activities.

II. ANNUAL PERFORMANCE GOALS

AKOSH Five Year Strategic Goal 1:

Improve workplace safety and health in both the public and private sectors as evidenced by a reduction in the rate of injuries, illnesses, and fatalities through AKOSH enforcement and consultation and training programs activities.

Strategic Performance Goal #1.1	Reduce the rate of workplace fatalities per 100,000 employees within AKOSH jurisdiction by at least 10% by the end of FFY 2028 (five-year total). Strategic Plan Period Target Rate = 0.9 / 100,000 Employees
Strategy	Concentrate on the primary causes of fatalities and the industries where fatalities take place.
Performance Indicator(s) (including activity, intermediate outcome, and primary outcome measures)	The annual and five-year total number of workplace fatalities in AKOSH jurisdiction as compared to the average number of workplace fatalities under AKOSH jurisdiction for the previous five-year period.
Data Source(s)	OIS fatality investigation counts.
Baseline	1.0¹ fatalities per 100,000 employees (5-year strategic plan baseline, no annual baseline) CY 2017 – CY 2021 total of 16 CY17 - 4 CY18 - 3 CY19 - 2 CY20 - 3 CY21 - 4 Total - 16 Average Rate per 100,000 based on average fatalities from CY 17-21 (3.2) ÷ total average number of employees in CY 17-21 (319,900) (x) 100,000 = 1.0 ^{Footnote 2}
Comment	The fatality rate in Alaska for fatalities caused by circumstances under the control of AKOSH is very low. The plan does not require year-by-year reductions. The overall goal is a 10% reduction in the rate of workplace fatalities over the five-year baseline. AKOSH monitors the number of fatalities each year by industry and targets resources to the industrial categories where fatalities are occurring.

 $^{^{1}}$ This number had been rounded down: 3.2/319,900 x 100,000 = 1.000312597686777 or \sim 1.0

² This formula does not use dart rate; it is uses the average number of fatalities for calendar years 2017 to 2021 to average number of employees for calendar years 2017 to 2021 (data derived from Monthly Employment Statistics: Alaska Department of Labor and Workforce Development, Research and Analysis data http://live.laborstats.alaska.gov/ces/ces.cfm?at=01&a=000000&adj=0) per 100,000 employees.

Annual Performance Goal #1.2	Reduce the number of worker injuries and illnesses in the construction industry by focusing compliance on fall prevention, respirable crystalline silica, trenching, and excavation safety.
Strategy	Conduct enforcement inspections in the construction industry paying particular attention to worksites where "caught in or between", "struck by", and "falling" incidents are most likely to happen.
Performance Indicator(s) (including activity, intermediate outcome, and primary outcome measures)	The goal of FFY 2024 is to complete 150 enforcement inspections in the construction industry.
Data Source(s)	OIS inspection counts for the construction industry.
Baseline	98 average enforcement inspections per year in the construction industry from FFY 2018 to 2022.
Comment	The target number of inspections in the construction industry will be increased each year of the FFY24-28 Strategic Plan.
Annual Performance Goal #1.3	Reduce the number of worker injuries and illnesses in the healthcare industry by focusing compliance efforts in the industry.
Strategy	Conduct enforcement inspections in the healthcare worksites where "slips, trips, and falls", "overexertion and bodily reaction", "contact with objects", and "workplace violence" incidents are most likely to happen.
Performance Indicator(s) (including activity, intermediate outcome, and primary outcome measures)	FFY 24 Annual Goal Target is 69 completed enforcement inspections in the healthcare industry.
Data Source(s)	OIS inspection counts for the healthcare industry.
Baseline	69 average Enforcement inspections per year in the healthcare industry from FFY 2019 to 2022.
Comment	The target number of inspections in the health care industry will be increased each year of the FFY24-28 Strategic Plan.
Annual Performance Goal #1.4	Reduce the number of worker injuries and illnesses in the seafood processing industry by focusing compliance efforts in the industry.
Strategy	Conduct enforcement inspections in seafood processing industry paying particular attention to worksites where "falling", "caught in or between", and "pinch-point" (including amputation) incidents are most likely to happen.

	October 1, 2023, to September 30, 2024
Performance Indicator(s) (including activity, intermediate outcome, and primary outcome measures)	FFY24 annual goal target is to complete 12 enforcement inspections in the seafood processing industry.
Data Source(s)	OIS inspection counts for the seafood processing industry.
Baseline	11 average Enforcement inspections in the seafood processing industry from FFY 2018 to 2022.
Comment	The target number of inspections in the seafood processing industry will be increased each year of the FFY24-28 Strategic Plan.
Annual Performance Goal #1.5	Reduce the number of worker injuries and illnesses in the transportation and warehousing industry by focusing on compliance and efforts in the industry.
Strategy	Conduct enforcement inspections in the transportation and warehousing industry paying particular attention to worksites where "struck by", "slips, trips, and falls", and "falling objects" incidents are most likely to happen.
Performance Indicator(s) (including activity, intermediate outcome, and primary outcome measures)	Conduct 15 inspections in FFY 2024 in the transportation and warehousing industry.
Data Source(s)	OIS inspection counts for the transportation and warehousing industry.
Baseline	15 Enforcement inspections in the transportation and warehousing industry in FFY 2022.
Comment	The target number of inspections in the transportation and warehousing industry will be increased each year of the FFY24-28 Strategic Plan.
Annual Performance Goal #1.6a	Initiate inspections of fatalities and catastrophes within one working day and other reportable incidents of one hospitalization within five working days for 100% of occurrences.
Strategy	Initiate inspections of fatalities and catastrophes (incidents where three or more workers are hospitalized) within one working day and where one or more workers are hospitalized within five working days.
Performance Indicator(s) (including activity, intermediate outcome, and primary outcome measures)	 100% of FAT/CAT inspections initiated within one day for fatalities. 100% of reportable incidents initiated within five working days.
Data Source(s)	OIS Accident Investigation reports
Baseline	100% within time limits (FFY 2022)

	October 1, 2025, to september 50, 2024
Comment	• The threshold of three (3) or more hospitalizations meet the federal standards for a catastrophe and the threshold of one to two hospitalizations meets state requirements.
	• Investigations delayed due to limitations that exist in Alaska such as weather, lack of roads, and travel restrictions, will not be counted against the percentage. However, an investigation will be initiated as soon as conditions permit.
	• Hospitalizations equates to an in-patient overnight stay of at least one night.
Annual Performance Goal #1.6b	Initiate inquiries within one working day or conduct inspections within five working days for 100% of formal complaints.
Strategy	Initiate inspections within five working days on average or investigation within one working day of worker complaints.
Performance Indicator(s) (including activity, intermediate outcome, and primary outcome measures)	Percent of formal complaint inquiries initiated within one working day and inspections within five working days on average.
Data Source(s)	OIS
Baseline	99% within time limits (FFY 2022)
Comment	Inspections will be initiated as soon as conditions permit; however, when necessarily delayed due to weather or other travel restrictions beyond AKOSH control, they will be excluded from this measure.
Annual Performance Goal #1.6c	Reduce the average days pending of docketed cases by 50%.
Strategy	• Track the average days pending and dedicate one day a week to work on the oldest case(s).
	• Quarterly analyze intake process for workflow improvement to strive for process efficiency.
	• Continue working with SOA Department of Law on merit cases transfer or closures.
Performance Indicator(s) (including activity, intermediate outcome, and primary outcome measures)	• Reduction in average days pending by 50%.
Data Source(s)	Web IMIS, OIS, and report from Discrimination Investigator
Baseline	1246 average days pending for FFY 2022.
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Annual Performance Goal #1.6d	Focus a minimum of 5% of AKOSH enforcement inspection resources toward public sector work sites.
Strategy	Conduct scheduled inspections of public sector employers
Performance Indicator(s) (including activity, intermediate outcome, and primary outcome measures)	25 initiated enforcement inspections in the public sector in comparison to the overall number of enforcement inspections conducted. (5% of overall projected from appendix D)
Data Source(s)	OIS
Baseline	9.7% or 33 Enforcement inspections of the 340 total Enforcement inspections conducted in public sector in FFY 2022.
Comment	None

Strategies for Goal 1:

- AKOSH will continue to provide a strong enforcement presence to provide an effective deterrent for employers who fail to meet their safety and health responsibilities. AKOSH voluntary and incentive programs are dependent upon maintaining an effective enforcement presence in the workplace. AKOSH will continue to ensure serious violators are appropriate held accountable for their actions or lack thereof. To leverage enforcement and facilitate a change in workplace culture, AKOSH will provide penalty reduction incentives for employers that work in good faith to quickly resolve violations.
- AKOSH will continue to integrate its consultation and training efforts with its enforcement strategy to better focus on high hazard industries and workplaces. To address particular hazards and issues that cause accidents or represent recognized threats to worker safety and health, AKOSH will continue to promote industry-specific hazard control systems and safety and health program management improvements.
- AKOSH will use data-driven approaches to focus resources toward high hazard workplaces. AKOSH uses the High Hazard Targeting (HHT) emphasis program for this very purpose.
- AKOSH will continue to provide required training as well as other training opportunities to keep pace with change in standards and compliance directives and to provide a well-rounded training regime to all AKOSH personnel. AKOSH will self-assess with regular internal evaluations as well as continue joint reviews with Federal OSHA.
- AKOSH will continue to incentivize public sector employers that receive violations, the opportunity to
 invest monetary penalties directly into their health and safety programs in lieu of paying money directly
 to the state.
- AKOSH will utilize the Asbestos Abatement Contractor notifications which are required by the Department to generate more Health inspections.

AKOSH Five Year Strategic Goal 2:

Promote a safety and health culture in the Alaskan workplace (both public and private sectors) through compliance assistance, cooperative programs, and consultation assistance.

Annual Performance Goal #2.1a	Develop and deliver training to workers and employers in the healthcare industry that target the most likely causes of injuries, illnesses, and fatalities.
Strategy	 Develop and deliver training to workers and employers in the healthcare industry. Reduce the number of worker injuries and illnesses in the healthcare industry by focusing compliance, public sector consultation, and promotional efforts in the industry. Conduct seminars, workshops, public sector on-site consultation, and special programs, target training and public sector consultation visits towards activities in the healthcare industry.
Performance Indicator(s) (including activity, intermediate outcome, and primary outcome measures)	 40 formal and informal training events conducted in the healthcare industry sector and 225 of employees trained. FFY 24 annual goal target is 20 initiated public sector consultation visits in the healthcare industry.
Data Source(s)	OIS and Report from Chief of Consultation and Training
Baseline	 2,034 workers trained in FFY 2021* (all industrial categories combined) 5 average public sector Consultation visits per year in the healthcare industry from FFY 2019 to 2022. *Note: Unable to use FFY 2022 baseline due to COVID-19 activities distorting the annual factual training numbers.
Annual Performance Goal #2.1b	Develop and deliver training to workers and employers in the transportation and warehousing industry that target the most likely causes of injuries, illnesses, and fatalities.
Strategy	 Develop and deliver training to workers and employers in the transportation and warehousing industry. Reduce the number of worker injuries and illnesses in the transportation and warehousing industry by focusing compliance, public sector consultation, and promotional efforts in the industry. Conduct seminars, workshops, public sector on-site consultation, and special programs, target training and public sector consultation visits towards activities in the transportation and warehousing industry.

	October 1, 2023, to September 30, 2024
Performance Indicator(s) (including activity,	• 40 formal and informal training events conducted in the transportation and warehousing industry sector and 225 of employees trained.
intermediate outcome, and primary outcome measures)	• FFY 2024 annual goal target is two (2) initiated public sector consultations visits in transportation and warehousing industry.
Data Source(s)	OIS and Report from Chief of Consultation and Training
Baseline	 2,034 workers trained in FFY 2021* (all industrial categories combined) 5 public sector Consultation visits per year in the transportation and warehousing industry from FFY 2019 to 2022.
	*Note: Unable to use FFY 2022 baseline due to COVID-19 activities distorting the annual factual training numbers.
Annual Performance Goal #2.1c	Develop and deliver training to workers and employers in public sector that targets the most likely causes of injuries, illnesses, and fatalities.
Strategy	 Develop and deliver training to workers and employers in public sector. Target outreach training and consultations toward public sector.
Performance Indicator(s) (including activity, intermediate outcome, and	• 50 formal and informal visits conducted in public sector and 225 employees trained.
primary outcome measures)	• FFY 2024 annual goal target is twenty-eight (28) initiated public sector consultations visits in public sector.
Data Source(s)	OIS and Report from Chief of Consultation and Training
Baseline	2,034 workers trained in FFY 2021* (all industrial categories combined)
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Annual Performance Goal #2.2a	Promote cooperative/partnership agreements and recognition programs as a means of lowering accident/fatality rates. Maintain at least 7 VPP sites (both in public and private sector) over the course of the strategic plan.
Strategy	VPP is operated under the Consultation and Training section.
	 Consultation Program Manager (CPM) and VPP Coordinator are the main points of contact for the program. Each VPP site will receive a full-site visit conducted by VPP team that consists of four consultants. Each team member will contribute by writing
	 different portions of VPP-site visit report. Promote the benefits of the program during enforcement inspections or consultation visits.
	 CPM and VPP coordinator will attend yearly regional and national conferences.
	Target promotional activity towards those businesses most likely to

	October 1, 2023, to September 30, 2024
	participate.
Performance Indicator(s) (including activity, intermediate outcome, and primary outcome measures)	 Conduct promotional activities at a minimum of two industry trade fairs and conferences during FFY 2024 as well as during inspections and visits. Recruit one (1) new VPP Site in FFY 2024 and maintain 7 VPP sites.
Data Source(s)	OIS, AKOSH annual report, and a report from Chief of Consultation and Training.
Baseline	7 VPP sites in FFY 2022
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Annual Performance Goal #2.2b	Establish or maintain at least one partnership agreement in construction, healthcare, seafood processing, transportation and warehousing, or the public sector over the course of the strategic plan.
Strategy	Promote the benefits of the program during enforcement inspections or consultation visits.
	Target promotional activity towards those businesses most likely to participate.
Performance Indicator(s)	Maintain One (1) partnership in FFY24.
(including activity, intermediate outcome, and primary outcome measures)	Conduct promotional activities at a minimum of two industry trade fairs and conferences in FFY 2024 as well as promote during inspections and visits.
Data Source(s)	OIS, AKOSH annual report and a report from Chief of Consultation and Training.
Baseline	One (1) partnership agreement in construction in FFY 2022.
Comment	The goal is to maintain at least one (1) partnership agreement in any of the targeted categories during each year over the five-year strategic plan period.

Strategies for Goal 2:

- AKOSH will adequately allocate funds to appropriately manage the VPP program to ensure VPP audits and renewals are conducted in a timely manner.
- AKOSH will create a VPP team whereby the team can collectively dedicate time to manage and actively promote the development of the program to potential VPP sites.
- AKOSH Program Manager will recruit Special Government Agents who can assist the team with VPP visits thereby offering a more detailed and robust audit inspection.
- AKOSH will mobilize employers participating in voluntary compliance programs and the Region 10 VPPPA Board Members to provide technical assistance to candidate employers. AKOSH also intends to utilize these

employers to promote the benefits of comprehensive safety and health programs.

- AKOSH outreach and training activities will promote the development and improvement of safety and health programs and worker involvement in safety and health. In addition, specific courses will focus on the importance of formal safety and health management systems, the major components of the systems and methods to assess system effectiveness. These will also identify worker participation approaches that are successful in reducing accidents, injuries, and illnesses.
- AKOSH VPP coordinator and CPM will attend Regional and National Conferences and quarterly VPPPA Board meeting to network with other VPP entities and make relevant connections that can used as a tool to understand how to manage a VPP program. Additionally, funds will be allocated to ensure Alaska VPP team members are represented at Regional and National trainings and conferences.
- AKOSH will maintain a quarterly newsletter to distribute to VPP participants. The newsletter will used as a tool
 to promote and recognize VPP sites who are a model of excellence for other sites.
- AKOSH will develop and make available to private and public sector employers/employees the safety and health training classes and materials targeted to the main causes of illnesses, injuries, and fatalities in the workplace.

AKOSH Five Year Strategic Goal 3:

Secure public confidence through excellence in the development and delivery of AKOSH enforcement and consultation and training programs and services.

Annual Performance Goal #3.1a	Work with the OSHA Training Institute, CLEAR, Region X staff and other sources to access training for compliance and consultation staff in basic and specialized subjects necessary to effectively carry out this plan.
Strategy	 AKOSH will report quarterly on staff training activities, accomplishments, and anticipated problems in accomplishing the goal. AKOSH will ensure compliance officer core competency training is completed within the required timeframe of three years as outlined in AKOSH PD 16-02. AKOSH will ensure compliance officers that investigate whistleblower complaints complete required training. AKOSH will continue to take advantage of OTI online training as well as other courses that are offered by Federal OSHA, OTI, CLEAR, Coursemill, etc.

	October 1, 2023, to September 30, 2024
Performance Indicator(s) (including activity, intermediate outcome, and primary outcome measures)	 Identification of required training courses for compliance staff in accordance with PD 16-02 and the AKOSH training plan. Identification of required training courses for investigators of whistleblower complaints. Identification of required training courses for investigators of whistleblower complaints. Timely completion of required courses by compliance and consultation Staff. Number of staff trained who had been on board with AKOSH for at least 3 years and who had completed all required courses. Staff attendance at professional development courses, seminars, and
Data Sauraa(a)	conferences.
Data Source(s)	Consultation and Training, and/or AKOSH annual report.
Baseline	At the end of FFY 2022 AKOSH had five Enforcement staff who were on board with AKOSH for at least three years and who had completed all required initial training courses in accordance with PD 16-02. AKOSH had four Enforcement staff with Whistleblower Investigation Fundamentals class.
Annual Performance Goal #3.1b	Conduct quarterly self-audits of enforcement and consultation files to evaluate the effectiveness and consistency of services.
Strategy	 AKOSH will strive to maintain adequate and accurate inspection/investigation/ public sector visit case files. Problems with files will be corrected and staff will be trained to avoid future issues. Regular audits will be completed by CSHOs, supervisors and administrative support before reports and citations are sent and/or issued to the employers and before case files are closed to ensure all the appropriate documentations are according to appropriate directives and regulations, and case files are organized and properly maintained.
Performance Indicator(s) (including activity, intermediate outcome, and primary outcome measures)	 One hundred percent of inspection and investigation case files will be reviewed. One hundred percent of public sector consultation visit files will be reviewed. Issues identified in annual reviews conducted by OSHA will be addressed
Data Source(s)	in a reasonable time and manner. Reports from Federal OSHA and internal quarterly self-audits.
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	October 1, 2023, to september 30, 2024
Baseline	In Enforcement: The Program Analyst and Chief of Enforcement review every case file once it has been turned in for review by the inspecting officer. Enforcement also utilizes the State Internal Evaluation Program (SIEP) on an annual basis.
	In Consultation and Training for public sector files: formal quarterly audits are established and provided by the Chief of Consultation and Training to audit all VPP files and at least 10% of total case files and visits.

Stipulations

- A. AKOSH will participate in OSHA Information System (OIS).
- B. AKOSH will respond to all Complaints against State Plan Administration (CASPA) inquiries from OSHA.
- C. AKOSH will submit all state-initiated program changes to OSHA within 60 days. State program officials will work with the OSHA Area Office staff during the development stages of state-initiated changes.
- D. The State will continue to adopt OSHA standards established by final OSHA rule in the Federal Register as updates to OSHA standards adopted by reference under AKOSH regulations or through formal promulgation in order to maintain standards that are "at least as effective" as OSHA standards.
- E. The State will continue to process variances according to timelines and procedures set out in Alaska statutes and administrative regulations. All decisions on variances will be made within 120 days of receipt.
- F. The status of compliance officer positions will be communicated to the Area Office on a quarterly basis through the submittal of a revised staffing chart.
- G. The State will submit the 23(g)-grant document reflecting fiscal aspects of the program on a schedule established by the OSHA Regional Office. The routine financial monitoring of this document will not be affected by this plan.
- H. AKOSH will continue to utilize OSHA's Salt Lake City Technical Center for laboratory services.
- I. AKOSH formal contest activity through the OSH Review Board will be communicated to the Area Office routinely. The OSH Review Board is an independent body appointed by the Governor.

23(g) State Plans Projected Program Activities

23(g) Compliance and On-site Consultation

23(g) Compliance & On-site	Actual FY 2022		Estimated FY 2023		Projected FY 2024	
Consultation		Health	Safety	Health	Safety	Health
Private Sector Inspections - Non-Construction	84	114	88	45	90	110
Private Sector Inspections - Construction	95	12	150	19	110	40
State and Local Government Inspections - Total	17	16	22	18	15	10
Total Inspections	196	142	260	82	215	160
Public Sector Consultation Visits	46	17	50	10	50	20
Private Sector Consultation Visits - 23(g) (KY, PR, and WA Only)	N/A	N/A	N/A	N/A	N/A	N/A
Total Consultation Visits	46	17	50	10	50	20

23(g) Compliance Assistance

	Actual FY 2022		Estimated FY 2023		Projected FY 2024	
23(g) Compliance Assistance		Total	New	Total	New	Total
VPP Participants – General Industry	0	7	0	7	1	8
VPP Participants – Construction	0	0	0	0	0	0
VPP Participants – State and Local Government	0	0	0	0	0	0
Participants in Cooperative Programs with Enforcement Incentives (i.e., Partnerships)	2	6	2	8	2	10
Participants in Cooperative Programs Without Enforcement Incentives (i.e., Alliances)	0	0	0	0	0	0
Private Sector SHARP Participants - 23(g) (KY, PR, and WA Only)	N/A	N/A	N/A	N/A	N/A	N/A
State and Local Government SHARP participants	0	0	0	0	0	0
Outreach Participants		300		250		300

Notes on projected program activity goals

- AKOSH Enforcement has dedicated one position to Whistleblower investigations as their primary
 responsibility. When time constraints allow, administrative personnel assist with data entry to aid in
 more efficiently processing Whistleblower cases.
- AKOSH Enforcement foresees having one Industrial Hygienist with less than one year of experience at
 the beginning of FFY 2024. Senior health CSHOs will assist training and mentoring the new CSHO,
 subsequently reducing the total number of health inspections for FFY 2024. The projected number of
 health inspections assumes there will be no further personnel changes within AKOSH.
- New participants are those that become active during the fiscal year. The total number of participants is the number that is active at the end of the fiscal year, and it includes all new sites from that year.
- Cooperative Programs with Enforcement Incentives: Programs similar to OSHA's Strategic Partnership Program that provide enforcement incentives to approved participants, such as inspection exemption or deferral, or reduced penalties.
- Outreach Participants: Projected total number of trainees/participants in formal training, workshops, seminars, speeches, conferences, informal worksite training, etc., during the year.
- Fiscal year based on federal fiscal year.

Training Plan to Satisfy Goals 2.1a and 2.1b

The goal is to promote safety and health programs as they relate to preventing injuries, illnesses and fatalities in the construction, seafood processing and healthcare industries.

AKOSH set into place several strategies to address the training needs of workers involved in the construction and seafood processing industries to prevent "struck-by," "falling," "caught-in or – between", and "pinch-point" (possible amputation) injuries, and in the healthcare industry to prevent "slips, trips, and falls", "overexertion and bodily reaction", "contact with objects" and "workplace violence" incidents.

- A. Training courses, as requested, providing employers, employees and the general public with training and train-the-trainer programs to assist in preventing "struck-by," "falling," "pinch-point", and "caught-in or -between" injuries, and fatalities in the construction and seafood processing industries, and "slips, trips, and falls", "overexertion and bodily reaction", and "contact with objects".
- B. AKOSH will present two 10-hour training sessions to assist in preventing "struck-by", "falling", "pinch-point", and "caught-in or -between" injuries and fatalities in construction and seafood processing industries, and "slips, trips, and falls", "overexertion and bodily reaction", and "contact with objects".
- C. The Consultation and Training OHS Analyst will be responsible to ensure all consultants and trainers receive proper training on prevention strategies involved with preventing "struck-by", "falling", "pinch-point", and "caught-in or -between" injuries and fatalities in construction and seafood processing industries, and "slips, trips, and falls", "overexertion and bodily reaction", and "contact with objects".

- D. AKOSH will work with associations, employers, and other groups in promoting AKOSH Consultation and Training services.
- E. The Consultation and Training OHS Analyst will provide the Chief of Consultation and Training with a monthly report on the number of public sector formal training events conducted and number of attendees.
- F. The Chief of Consultation will interface with Federal OSHA Training Institute, Region X, and other States and entities in obtaining training materials and programs to promote the reduction of injuries and fatalities in the construction, seafood processing and healthcare industries.